

12-2-1991

Currents, Vol.10, No.6 (Dec.2, 1991)Robert S. Caswell
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Recommended CitationCaswell, Robert S. and Swain, Susan E., "Currents, Vol.10, No.6 (Dec.2, 1991)" (1991). *Currents*. 81.
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CURRENTS

University of Southern Maine

Volume 10, Number 6

December 2, 1991

President Initiates Parallel Approaches to Budget Cuts

President Richard L. Pattenaude has made consideration of budget cuts at USM a participatory process. Reductions necessitated by the state budget shortfall are proceeding on two tracks: immediate cuts and long-term implications. The president continues to meet with as many campus groups as possible to hear firsthand suggestions and thoughts on priorities.

"We are basing our immediate plans on a reduction of \$1.6 million at USM for the remainder of this fiscal year; but we must look ahead also," Pattenaude said. "Although we can't know now with any precision what will be asked of us next, we must streamline to make the university as efficient as possible so we are prepared. The 1992-93 FY budget will come into focus in the spring. This year's round of cuts should contain the seeds of the longer-term solution."

It is expected that the Legislature will be deliberating into December on immediate budget cuts. The USM figure of \$1.6 million is based on the \$11 million total cut for the University of Maine System, reduced by a tuition hike of \$4 million. President Pattenaude has asked the Faculty Senate, the Student Senate, the Professional Staff Senate and the Classified Staff Senate to consider over the next few weeks steps the university should take to survive in a more streamlined form that still protects our mission.

In addition to requesting feedback on principles guiding cuts from the four campus senates and the Provost's staff, he has formed three ad hoc committees to brainstorm specific cost-cutting measures. These committees will identify ways of maintaining the quality of core university functions while reducing expenditures through

more efficient operations. Members were selected by the president from recommendations made by the senates, deans and directors. The groups are "cross-pollinated" by including a representative from other constituencies on campus. The committees will focus on immediate savings, some of which may render long-term benefits.

Members of the faculty ad hoc committee, chaired by Bradlee Hodson of the School of Business, Economics and Management, are Richard Barnes, representing the College of Education; David Cluchey, School of Law; Jean Gutmann, SBEM; David Knudsen, School of Applied Science; Josephine LaPlante, Muskie Institute; Richard Maiman, College of Arts and Sciences; Linda Meyer, School of Nursing; Betty Robinson, Lewiston-Auburn College; Wendy Sue Lamb, Classified Staff; John Keysor, Professional Staff; Erika Ziller, student.

The staff ad hoc committee is chaired by Richard Campbell, Financial Resources. Members of the committee are Julie Cameron, Publications; Ellen Corkery, Continuing Studies; Pam Edwards, Advising and Career Services; Margaret Fahey, Student Academic Affairs; Betsy Hart, Registrar's Office; Craig Hutchinson, Student Life; Lorraine Masure, Sanford Center; Terry Overlock, Staff Development; Rosa Redonnet, Summer Session; Larry Waxler, Sponsored Research; Bruce MacLeod, SAS faculty; Sonya Artinyan, student.

The Student Senate ad hoc committee will select their own chair. Members are Helen Maher, Rob Mosher, Kevin Rocray, Shane Smith, Debbie Strumsky and Kate Zachary. Non-student members are Dorothy Woods Smith, SON faculty, and Carol Chipman, Professional Staff.

Each senate has formed long-term strategy groups to consider budget reductions in the light of the following questions identified by the president: What priorities or assumptions are important in constructing a long-term vision of the institution? Are the

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Schroeder to Speak at USM

U.S. Congresswoman Pat Schroeder, the most senior woman in Congress and a strong supporter of women and family issues, will lecture on "The Changing Face of the Family: Implications for U.S. Public Policy" at 7:30 p.m., Sunday, December 15, in the Portland Gym. Advance tickets for the lecture, sponsored by the Women's Studies Program and the Maine Women's Fund, are \$8 for the general public and \$3 for students, seniors and low-income residents. Admission at the door is \$10 and \$5. Doors open at 7 p.m. Advance tickets are available in Portland at Amadeus Music and Raffles Bookstore and at It's Academic in Brunswick or by writing the Maine Women's Fund, P.O. Box 7445, Portland, ME 04112.

A reception will be held in the Campus Center following her speech. For more information about the reception, which costs \$35 to attend, call the Maine Women's Fund at 774-5513.

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USM Chamber Singers with jester Randy Judkins will entertain guests at this year's Elizabethan Christmas Feast, 7:30-11 p.m., Friday and Saturday, December 6 and 7 at the Dining Center on USM's Gorham Campus, and 5-9 p.m., Sunday, December 8 at the Portland Regency Inn. The evening will include a Toast from the Wassail Bowl, a Boar's Head Procession, concert, feast and the Spectacle of the Flaming Pudding. Costumes are encouraged but optional. Cost per person \$22 Friday and Saturday, and \$50 on Sunday. Call 780-5555 for information.

Global Perspective

MARIA BOGNAR, of the Hungarian Agency for School Development, spent over three months attached to the USM College of Education and the College of Arts and Sciences Social Work Department. Funded by the Council of International Programs, her visit sought to expand Hungarian professionals' knowledge of American social work and educational theory.

JULIE ELLIS, assistant professor of electrical engineering, presented a paper titled "Ferroresonant Circuit Analysis in a Three-Dimensional State Space" at the 13th International Telecommunications Energy Conference, held in Kyoto, Japan in November.

DENNIS GALE, professor of public policy at the Muskie Institute, coordinated and hosted a visit by three urban affairs and planning professionals from Portugal, October 30 to November 1, to foster linkages between Portuguese and Americans. Their visit was sponsored by the LUSO-American Development Foundation of Lisbon, Portugal, in collaboration with the Institute of Public Administration in New York, a private non-profit research organization.

Journal Honors Education Reform

Publication of the fourth issue of the *Maine Scholar*, the journal of the University of Maine System Honors Programs, was celebrated recently with a reception at Honors House. The interdisciplinary journal, subtitled a journal of ideas and public affairs, took a new twist with the 1991 edition by publishing papers on a theme — educational reform. "We believed we could better instigate a dialogue on public affairs if we singled out a broad issue and asked for contributions instead of waiting to see what came forward," Honors Director Jeremiah Conway explained. Conway has been the editor-in-chief of the first four journals but has announced he will step down and be replaced by a triumvirate: Ruth Nadelhaft, director of the Honors Program on the Orono campus, and USM professors Tom Downey and Bill Gavin.

"Problems we face in the world are larger than any one discipline," Conway continued, "so we are providing a special service by offering an interdisciplinary forum on a major concern of our time."

Education was seen as a natural topic for the journal to take up. There have been a number of initiatives undertaken in the state on education reform, such as the Maine Department of Education's Study on Designing Public Education for the Future, which produced the Common Core of Learning. The press and professional educators' groups have followed with restructuring movements. And on campus there had been the extensive study of the Core Curriculum. "At the university we're primarily teachers, so with the public emphasis on the importance of education, it's natural we would choose something dear to our hearts."

The call for papers is distributed to all faculty throughout the System and also at the annual convention of the National Collegiate Honors Council. Maine Honors directors and their staffs then compile a list of national thinkers on the chosen topic and invite them to contribute. The fourth issue includes an article by Elliot Eisner, professor of art and education at Stanford University, Charles J. Sykes, a social critic and journalist in Wisconsin, Mary Stanley of Syracuse University's Maxwell School of Public Affairs and Citizenship, as well as Maine professors and public school teachers.

The theme for the next issue has

already been identified and the call for papers is out for "Body Politics: Questioning the Assumptions of Health Care." A survey of people in the UMS Honors Programs identified health care as a dominant issue on the national scene for the decade. "This theme will also allow us to tap parts of the university we don't usually contact, since it marries scientific, humanistic and ethical concerns," Conway said.

What strikes Conway as most significant is that the journal is a "concrete manifestation of the thought which takes place here. It's hard to show, to quantify what a university does. But between the covers of this journal we represent, both to ourselves and to the wider community, the essential work of a university, namely, thinking."

It is symbolic also of the university, he says, in that the work of great scholars is published side by side with that of students. It is collaborative, and could not have been published without the dedicated work of students. Also, it is not a "specialized academic publication," Conway points out, but one that addresses the general reader.

He was very proud, he said, at the national conference of honors programs to hear two panelists, speaking on how honors programs contribute to the vitality of higher education in the U.S., draw attention to the *Maine Scholar* as an example of the kind of academic initiative that universities should emulate. "It is not an exaggeration," he concludes, "that this journal represents a systemwide collaborative effort that is unique in the country."

Holiday Open House

President Richard L. Patte-naude and his wife Michele invite the university community to join them at their house on the Gorham campus for a holiday celebration, from 2 to 5 p.m., Sunday afternoon, December 15.



Snow Cancellations

Notice of cancellation of classes and office closings because of winter weather conditions can be heard on one of the following radio stations during severe winter storms:

WMGX/WGAN of Portland; WBLM of Portland; WCSO of Portland; WYNZ of Portland; WPKM of Portland; WPOR of Portland; USM's WMPG; WHYR of Saco; WSME/WCDQ of Sanford; WCLZ of Brunswick; WOXO of Norway; WTVL of Waterville; WKZS/WLAM of Lewiston; WXGL of Lewiston; WRKD/WMCM of Rockland; WIDE of Biddeford; WMME of Augusta; WABK of Gardiner; WCME of Wiscasset; WTSN of Dover, NH; and WHEB of Portsmouth, NH.

Please also note that Telecommunications has instituted a "Storm Cancellation Line." Call USM's switchboard at 780-4800 for up-to-date information on cancellations.

Budget Cuts

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criteria of centrality to mission, program quality and program demand adequate and appropriate for guiding program decisions? Five years from now, what should USM's emphasis be and what should we be trying to accomplish?

The Professional Staff Senate and Classified Staff Senate have been meeting as whole bodies to consider these questions, while the Faculty Senate designated their standing Strategic Planning Committee to pull together faculty proposals, with the addition of two new members representing the Senate Executive Council. That committee's report was distributed to the Faculty Senate at its November 22 meeting. The Professional Staff Senate has also submitted a report to the president.

The Student Senate has asked the students who are on the ad hoc committee to serve as the strategy group as well. Each student will respond to the President's three questions with an essay, to be com-

plied into one report by Student Senate Chair Andrew Levesque. Levesque has asked them in addition to include as the overriding principle how to keep as many students enrolled as possible.

As a guide in these considerations, the president described five approaches to cutting the budget: restructure and simplify; increase workload; cut across-the-board; remove one piece at a time through precise cuts; cut vertically, removing an entire area.

The timetable outlined by the President's Office calls for the heads of the senates and ad hoc committee chairs to meet with the president during the weeks of December 2 and 9. The President and his staff will then prepare a proposal on budget reductions (December 12-13) and submit the proposal to the senates for review and reaction (December 16-17). By December 20, the President will announce reductions for the current year and describe the process for determining, during the first quarter of the new year, the budget for FY1992-93.

Schroeder

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Schroeder, a Democrat from Colorado, first was elected to Congress in 1972 and has been reelected nine times. Her top priorities for the country are family issues, women's health issues and defense burden-sharing.

A 1988 presidential candidate, she has served the House leadership as a Democratic whip since 1978 and was appointed a Deputy Whip in 1987. Two years ago she was appointed co-chair of the Democratic Caucus' Task Force on National Security. Her strong stands against wasteful defense spending have earned her a reputation as a "fiscally conservative liberal."

Schroeder, a graduate of Harvard Law School, is also chair of the Select Committee on Children, Youth and Families and a member of the House Armed Services Committee and the House Judiciary Committee. She co-chairs the bipartisan Congressional Caucus for Women's Issues, which she helped found in 1977. Schroeder played a major role in passage of the Civil Rights Act of 1984 and was a sponsor of the Civil Rights Act of 1991. She received the League of Conservation Voters' highest rating for her positions on environmental issues.

Schroeder will also speak on "Women, Work and the Future" at a luncheon on Monday, December 16, sponsored by USM's Community Programs and the Maine Women's Fund. The lunch costs \$35; contact Community Programs at 874-6500.

USM Technology Accredited

USM's Department of Technology was granted reaccreditation for its bachelor of science degree program in industrial technology by the Board of Accreditation of the National Association of Industrial Technology (NAIT) on October 16.

NAIT, based in Ann Arbor, Michigan, is a nonprofit, professional association which accredits both baccalaureate and associate level industrial technology programs, and which is recognized by the U.S. Department of Education. Its major purpose is to foster improvement of the field of industrial technology within colleges, universities, and business and industry. NAIT representatives consider many standards, including program philosophy and objectives, curriculum foundation requirements, facilities and equipment, faculty qualifications, student admission and retention standards, and assessment of student success.

Originally accredited in 1987, USM is now reaccredited for a six-year period, the longest granted.



As part of its 15th anniversary celebration, Lifeline hosted a reception in the Portland Gym recently to honor those people who have been in the program more than five years. Caswell photo

What We're Doing

SAMUEL G. ANDREWS, vice president for administration, and RICHARD R. CAMPBELL, executive director for financial resources, both participated on panel discussions at the November 5 EACUBO Professional Development Meeting at Dartmouth College. Andrews panel was on budgeting and Campbell's tackled receivables management.

ARDIS CAMERON, assistant professor of New England Studies, delivered a paper titled "Remembrance and Respectability: The Struggle Over the Memory and Meaning of Bread and Roses," at the annual meeting of the American Studies Association in Baltimore, Md. Her paper, "Landscapes of Subterfuge: Immigrant Women and Working-Class Neighborhoods," delivered in Washington D.C. as part of the Smithsonian Institution's Invitational Conference on Women in the Progressive Era, has been recently published in "Gender, Class, Race and Reform in the Progressive Era," University of Kentucky Press, November 1991.

JOSEPH CAPELLUTI, associate professor of education, had an article "A Successful Middle School: Can it be Replicated" published in the October, 1991 issue of the New England League of Middle Schools Journal.

ORLANDO E. DELOGU, professor of law and Libra professor, was on a panel titled, "Litigating for the Environment: The Role of the Citizen," at the 1991 Viscount Bennett Seminar held November 13-14 at the Faculty of Law, University of New Brunswick in Fredericton, New Brunswick.

GLORIA SHAW DUCLOS, professor of classics, was invited to deliver the banquet speech on the topic of "The Three Muses of the Aeneid" at the annual Institute of the Classical Association of the Empire State, held in Rochester, N.Y. in October. She and R. T. Duclos delivered a paper, "Translations of the Epic Landscape: Homer to Virgil to Henry Hoare" at the annual meeting of the Atlantic Classical Association in St. John's, Newfoundland in November.

MUHAMMAD A. EL-TAHA, assistant professor of operations research, had his article, "On Conditional ASTA: A Sample-path Approach," accepted for publication. The article is due to appear in *Stochastic Models* in 1992.

THOMAS R. FRENCH, assistant law librarian, made a presentation on Canadian Legal Research at the Northeast Regional Law

Library Conference held in Philadelphia on November 7-10.

LEE ANN HOFF, associate professor of nursing, presented an invited public lecture titled "Nurse Abuse" at the University of Ottawa, Ontario, on October 27. While there, she also conducted an all-day workshop on "Violence Against Women."

RITA M. KISSEN, associate professor of education, had an article titled "The Children of Hagar and Sarah" published in the June, 1991 issue of *Children's Literature in Education*. She also presented a paper, "Identity and Assimilation in Multiethnic Adolescent Literature," at the annual conference of the New England Association of Teachers of English in Newport, R.I. in October.

JULIEN S. MURPHY, associate professor of philosophy, chaired a session, "New French Feminisms," at the national meetings for the Society for Phenomenology and Existential Philosophy in Memphis in October. She also gave an invited paper titled, "The Social Implications of the Biotech Baby Industry," at Grinnell College in November as part of the special series hosted by Grinnell on Reproductive Technology. This past June she presented her paper, "AIDS Diagnostics," at the Future of Socialism conference in Havana, Cuba.

ANDREW J. POTTS, professor of accounting, has attended the annual meeting of the United States Association of Small Business Entrepreneurs held October 7-8 in San Diego. Potts was elected vice president for small business development at the business meeting and also became a member of the board of directors.

CHRISTOPHER REED, assistant professor of art history, published an article, "Bloomsbury Bashing: Homophobia and the Politics of Criticism in the Eighties," in the fall 1991 issue of *Genders*. Another piece, "Through Formalism: Feminism and Virginia Woolf's Relation to Bloomsbury Aesthetics," will appear in the fall 1991 *Twentieth Century Literature*. Reed is working on other publications dealing with English aesthetics between 1880 and 1920. He is also studying the aesthetic reception of contemporary AIDS graphics, and welcomes collaboration.

LEONARD J. SHEDLETSKY, professor of communication, was selected to take part in the seminar, "Research Directions in Experiential Learning: Integrating Practice and Theory," as part of the seminar series of the Speech Communication Association convention in Atlanta. At the seminar, Shed-

letsky presented his paper, "What Is the Relationship between Communication Practice and Theory?" Also, he served as a reviewer of the papers competitively submitted to the Language Behavior Interest Group for the 1992 Western States Communication Association Convention. The panel he proposed for the Western States Communication Association's 1992 convention has been accepted. He will chair the panel on "Issues in Teaching Theories of Communication," and he will present his paper, "Using Computer Mediated Communication to Facilitate Seminar Participation and Active Thinking."

CATHY SIEBOLD, assistant professor of social work, gave a paper, "Groups for Paid Caregivers: Preventing Elder Abuse," at the annual Association of Social Work with Groups conference in Akron in November.

NIZAM UDDIN, assistant professor of statistics, coauthored a paper titled "Optimal and Near Optimal Sets of Latin Sequences for Correlated Errors" published in the *Journal of Statistical Planning and Inference*, Vol. 29, 1991.

JOHN J. VOYER, assistant professor of business administration, recently presented his paper, "The Competition Metaphor in Strategic Management" at the 11th annual international conference of the Strategic Management Society in Toronto.

DAVID WAGNER, assistant professor of social work, had his article "Reviving the Action Research Model: Combining Case and Cause with Dislocated Workers" based on the Maine Health-Tex study published in the November 1991 issue of *Social Work*.

RICHARD L. WEST, assistant professor of communications, recently co-authored an article titled "The Basic Communication Course: A Hybrid Approach" that was published in *The Basic Communication Course Annual*. He also presented two papers at the Speech Communication Association meeting held in Atlanta earlier this month. The paper titles were "The Effects of Teacher Immediacy and Biological Sex on Student Questions in College Classrooms" and "Feminism and Learning Theories: A Unique Voice in the Classroom." West was also invited to chair a competitive papers panel on "Instructional Development in the 1990s." At the convention he was elected chair of the Research Committee in Instructional Development.

 University of Southern Maine

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96 Falmouth Street
Portland, ME 04103

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Currents is published bi-weekly on Mondays throughout the academic year. Materials should be submitted no later than Friday noon, 17 days prior to publication to: Media Relations, 96 Falmouth Street, Portland

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